

1989





Embracing complexity in transportation systems - the next 100 years
Per Olof Arnäs, PhD

Hi! My name is Per Olof Arnäs.



- MSc **Mechanical engineering**, Chalmers 1996
- PhD in **logistics** 2007
- Working with and in the **haulage industry since 1988**
 - Consultant/developer 1998-2002
 - Full time expert, developer, R&D (TRB Sverige) 2003-2010, finished PhD during
- Chalmers 2011-2020
 - **Senior lecturer/researcher**
 - Vice head of department (**education**) at Technology Management and Economics 2018-2020
- Director Logistics Strategy at **Einride** 2021-2023
- **Podcaster**
 -  LOGISTIK PODDEN
 -  LOGISTICS RACKS
 -  PODGEEK
- Given some spare time, I tend to **build things** that you can cook in or with.



1896
First truck
(Daimler)

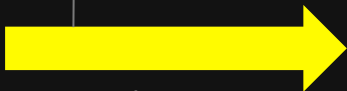
1500 kg payload

Roads were low quality

Very slow market uptake



1896
First truck
(Daimler)



A lot of innovation

Easter morning 1900: 5th Ave, New York City. Spot the automobile.



Source: US National Archives

Easter morning 1913: 5th Ave, New York City. Spot the horse.



Source: George Grantham Bain Collection.



1920-30
Trucks
disrupt
horses



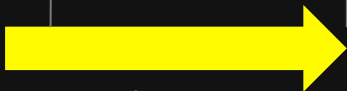
1910
Ice delivery



1896
First
truck



1923



A lot of innovation



Production and sourcing could be located almost anywhere

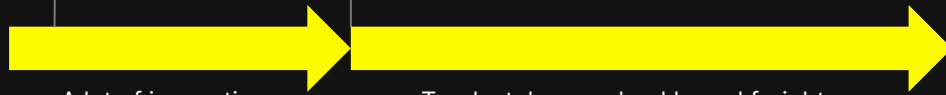
Many roads taken over by government

Unprecedented growth

1920-30
Trucks
disrupt
horses



1896
First
truck



A lot of innovation

Trucks take over land based freight

Huge economies of scale

Distance less important



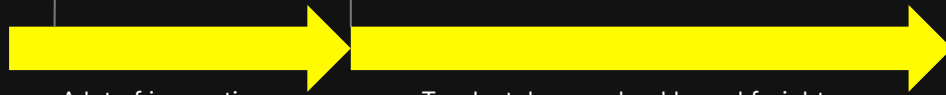
1920-30
Trucks
disrupt
horses



1956
Containers
disrupt global
trade



1896
First
truck



A lot of innovation

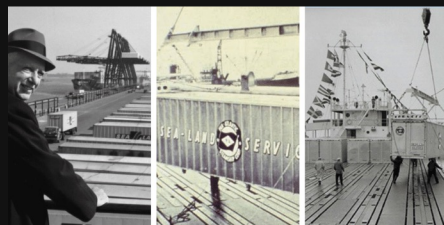
Trucks take over land based freight

A global transportation network emerges

Still administered using analog technology



1920-30
Trucks
disrupt
horses



1956
Containers
disrupt global
trade



1896
First
truck

A lot of innovation

Trucks take over land based freight

Globalization
commences





1920-30
Trucks
disrupt
horses



1990s
Computers



1896
First
truck



1956
Containers
disrupt global
trade



1989



A lot of innovation

Trucks take over land based freight

Globalization
commences



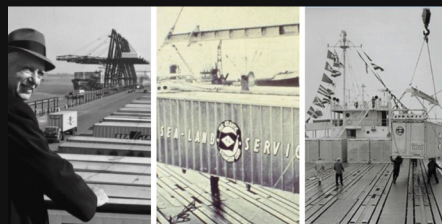
1920-30
Trucks
disrupt
horses



1990s
Computers



1896
First
truck



1956
Containers
disrupt global
trade

The era of
Spreadsheets

Path of least
resistance



A lot of innovation

Trucks take over land based freight

Globalization
commences

Transport
industry is
computerized
but not disrupted

Make complex decisions

**Learn
Recommend**

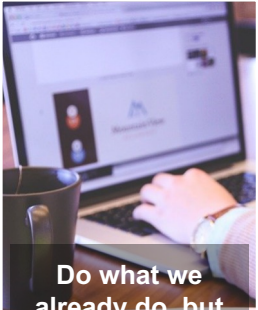
AI

Digitalization

Predict

Digitization

Computerization



Do what we already do, but use computers instead



Make analogue information digital



Use digital technology to do new things



Use digital technology to do things that were previously **impossible**



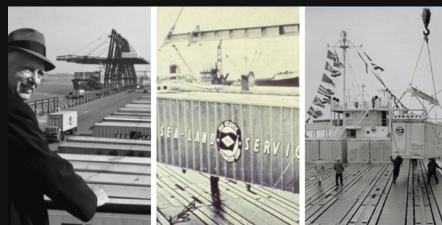
1920-30
Trucks
disrupt
horses



1990s
Computers



1896
First
truck



1956
Containers
disrupt
global
trade



2020s
Electric
trucks

Gamechanger



A lot of innovation

Trucks take over land based freight

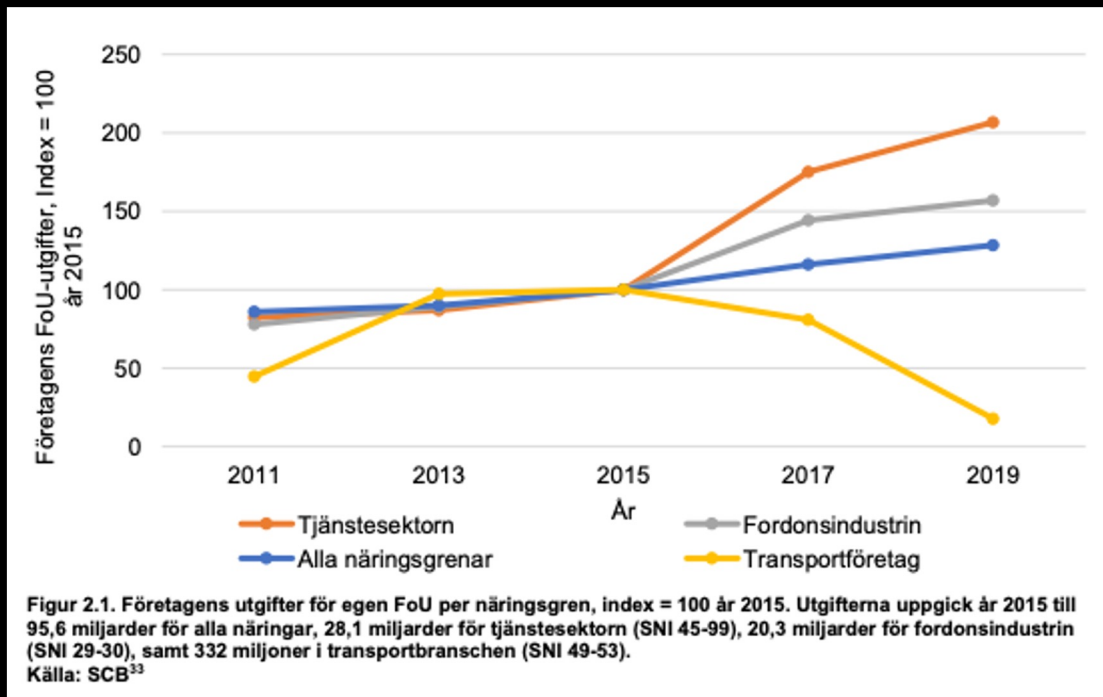
Globalization
commences

Transport
industry is
computerized
but not disrupted

Towards digital,
electric and
highly automated

Crisis in the transport industry

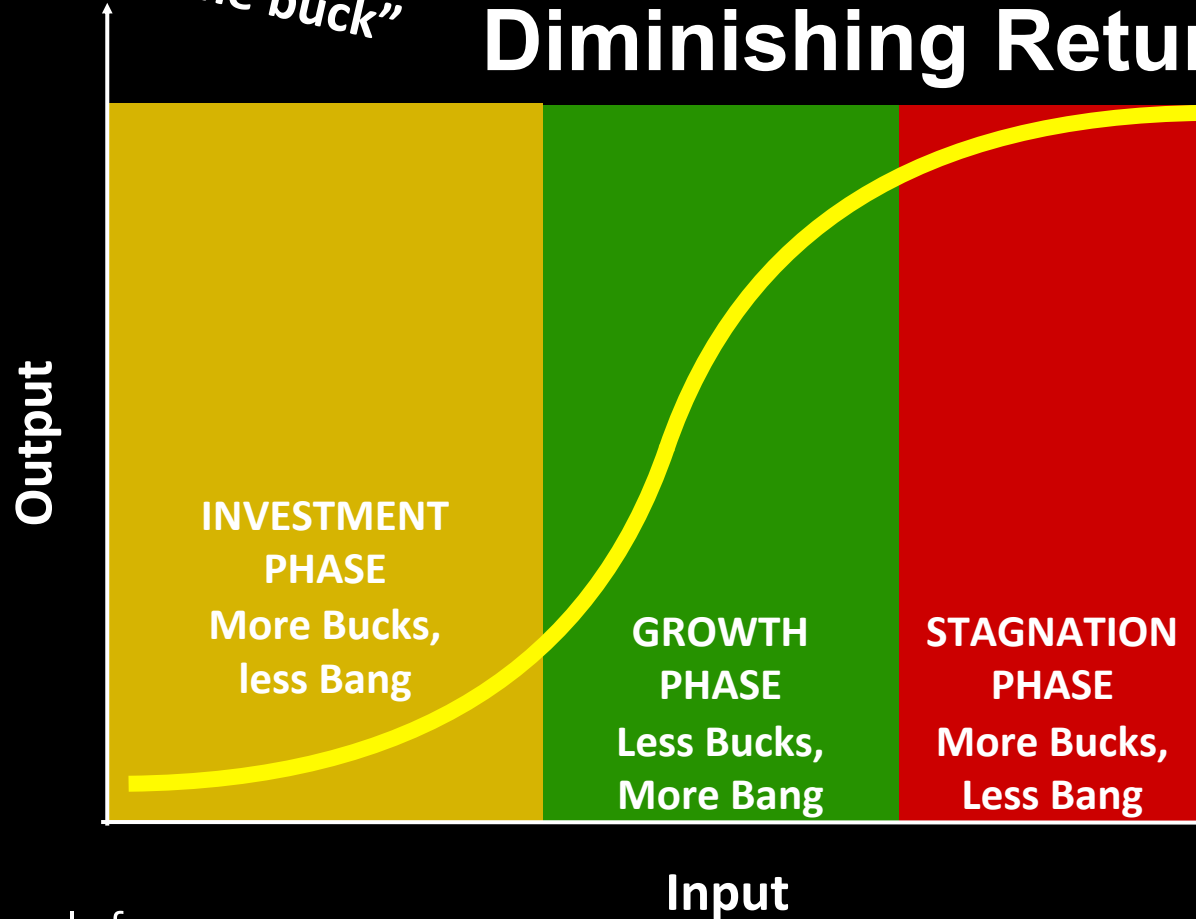
R&D spending 2011-2019 by industry (Sweden)



Compared to 2015

- All industries together increased 25%
- Services by 200%
- Automotive by 150%
- Transport down 80%!

The Law of Diminishing Returns



Examples:

- Study for exam => exam result
- Mobile phone cost => features
- Food ingredient cost => tastiness
- **Transport industry investments => utility**

Stagnation of the transport industry - some of the reasons

Have done OK so far

Focused on improving existing solutions

Low profit margins

Low digital maturity

Large balance sheets

Fragmented industry

Reductionism

Planning for ICE truck

Planning for BE truck



Load factor/
utilisation?

Distance?
Volume/weight?
Time?

Can be treated as
independent
variables

Load factor/
utilisation?

Battery size?

Distance?
Volume/weight?
Time?
Topography?
Weather?

Charging
conditions?

Driving style?
Speed?

Dependent,
interconnected
variables

Planning for ICE fleet

Maximise paid
tonne-km
Minimise cost

Scaling by
Copy-Paste

Planning for BE fleet

Maximise paid
tonne-km
Minimise cost

Each transport is
unique

Sweet-spot flows
a minority

Charging
investment

Increased complexity
when scaling

The diesel based system is almost fully commoditized

Commodity

Competition

Commodity

Commodity

Commodity

“Price” is the only competition area left

Image prompt (Midjourney):

A European truck. Hyperrealistic. The truck is seen from the outside. It is parked at a gas station and the driver stands next to it filling the truck with fuel. Make sure that the fuel hose is connected to the truck, the driver has his hand on it. --v 6.0 --ar 16:9

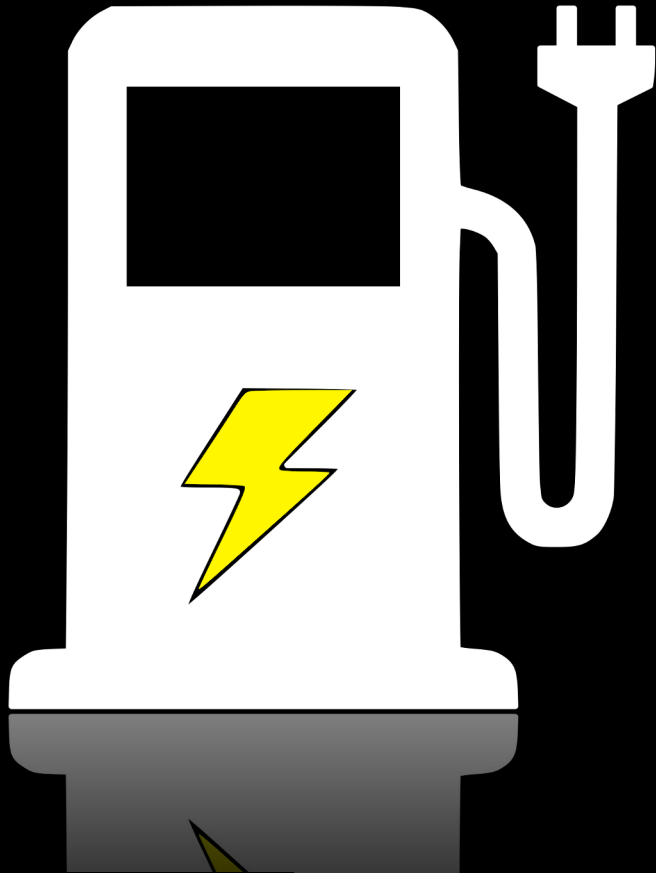
In the electric system almost nothing is a commodity



Image prompt (Midjourney):

A European electric truck. Hyperrealistic. The truck is seen from the outside. It is parked at a charging station and the driver stands next to it charging the truck with electricity. Make sure that the charging cable is connected to the truck, the driver has his hand on it. --v 6.0 --ar 16:9

Will Heavy Electric Vehicles Be Profitable?



YES!



Before 2025-2030, sooner with subsidies

Frequent use/
high utilisation rate

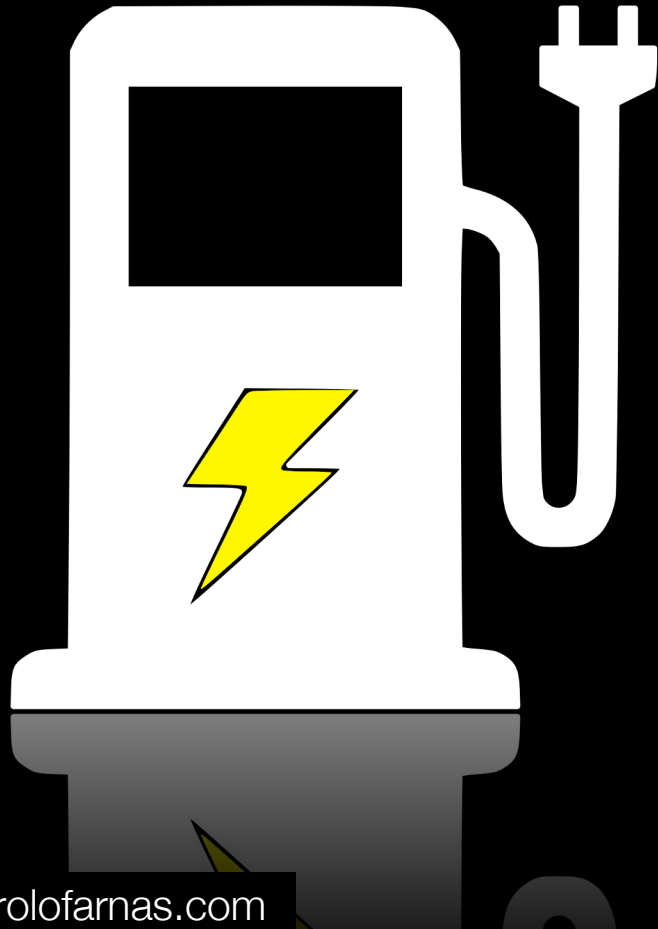


Even use, same time/distance most days



Charge at “home”
during night

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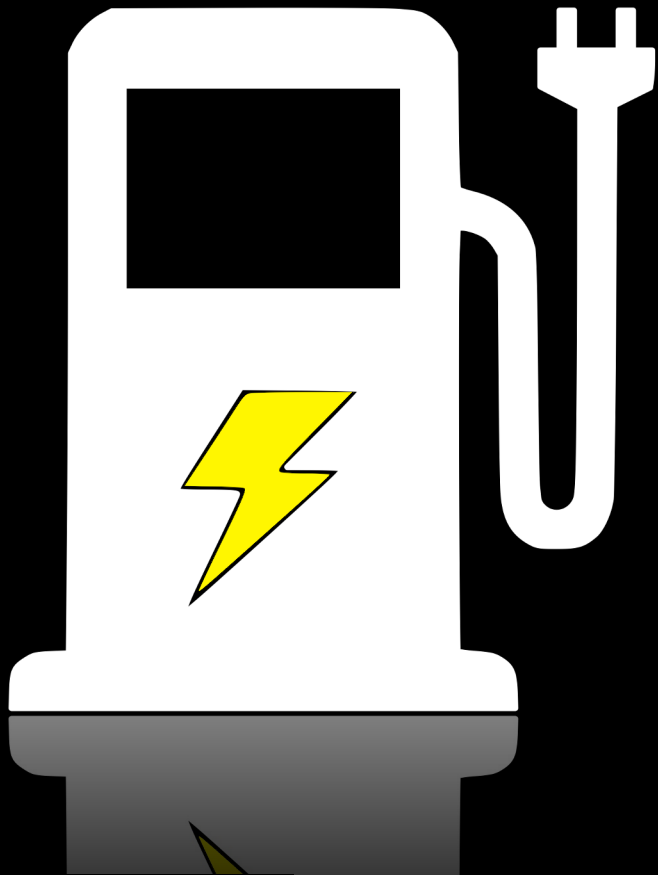


Charge at "home" during night



Life Cycle
Cost lower
than diesel
truck

Will Heavy Electric Vehicles Be Profitable?



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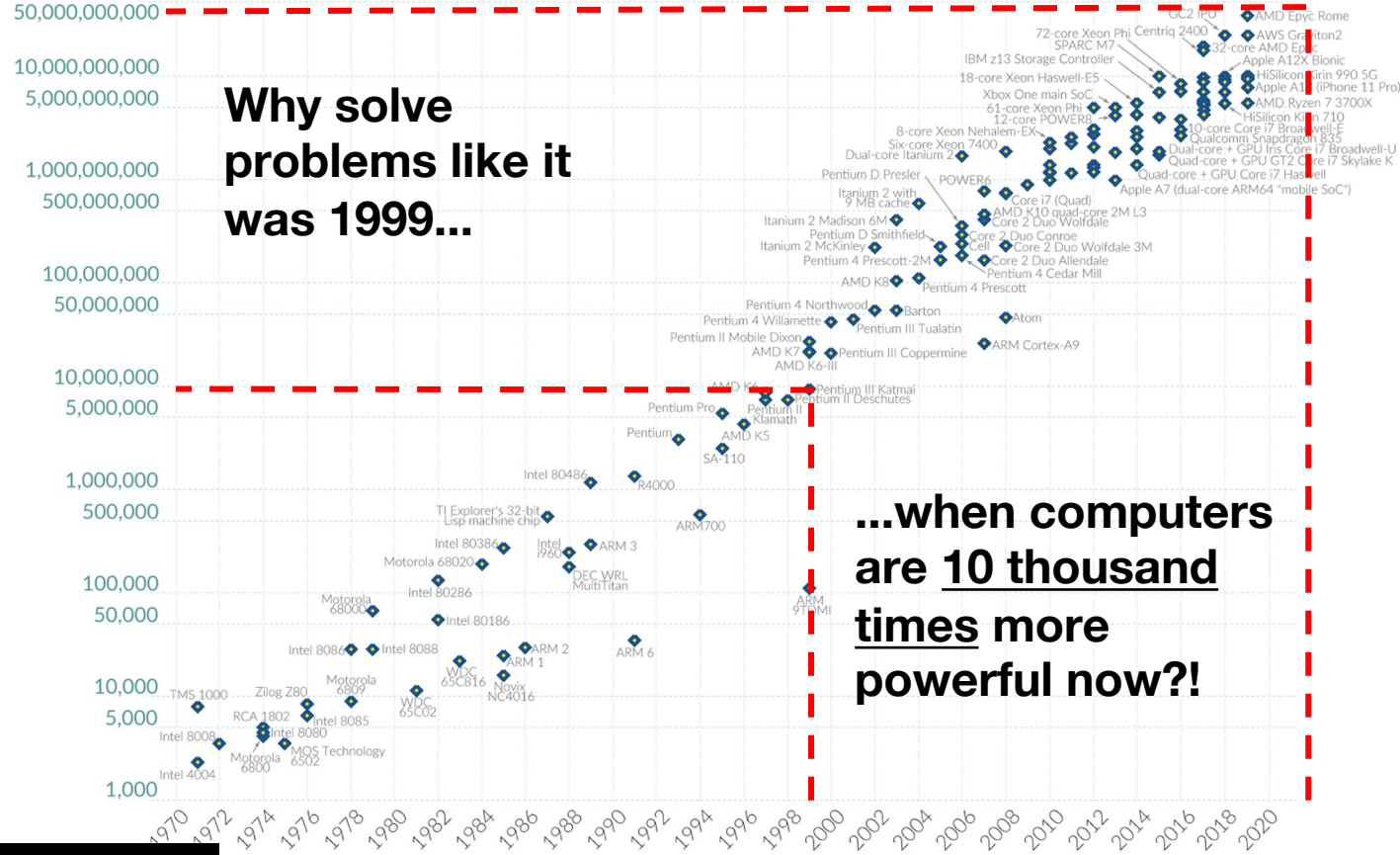


This requires **digital** decision support

Moore's Law: The number of transistors on microchips doubles every two years

Moore's law describes the empirical regularity that the number of transistors on integrated circuits doubles approximately every two years. This advancement is important for other aspects of technological progress in computing – such as processing speed or the price of computers.

Transistor count

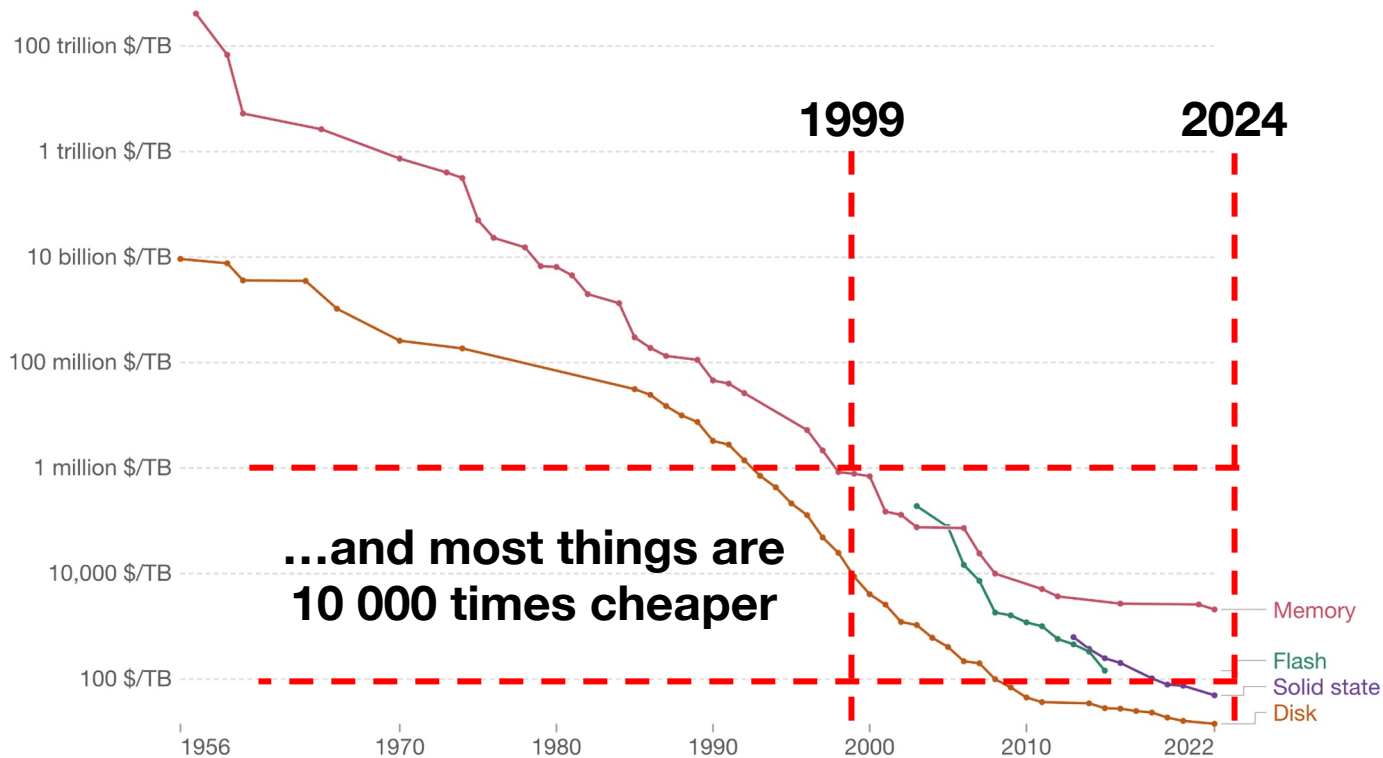


Why solve problems like it was 1999...

...when computers are 10 thousand times more powerful now?

Historical cost of computer memory and storage

This data is expressed in US dollars per terabyte (TB). It is not adjusted for inflation.



Data source: John C. McCallum (2022)

OurWorldInData.org/technological-change | CC BY

Note: For each year, the time series shows the cheapest historical price recorded until that year.



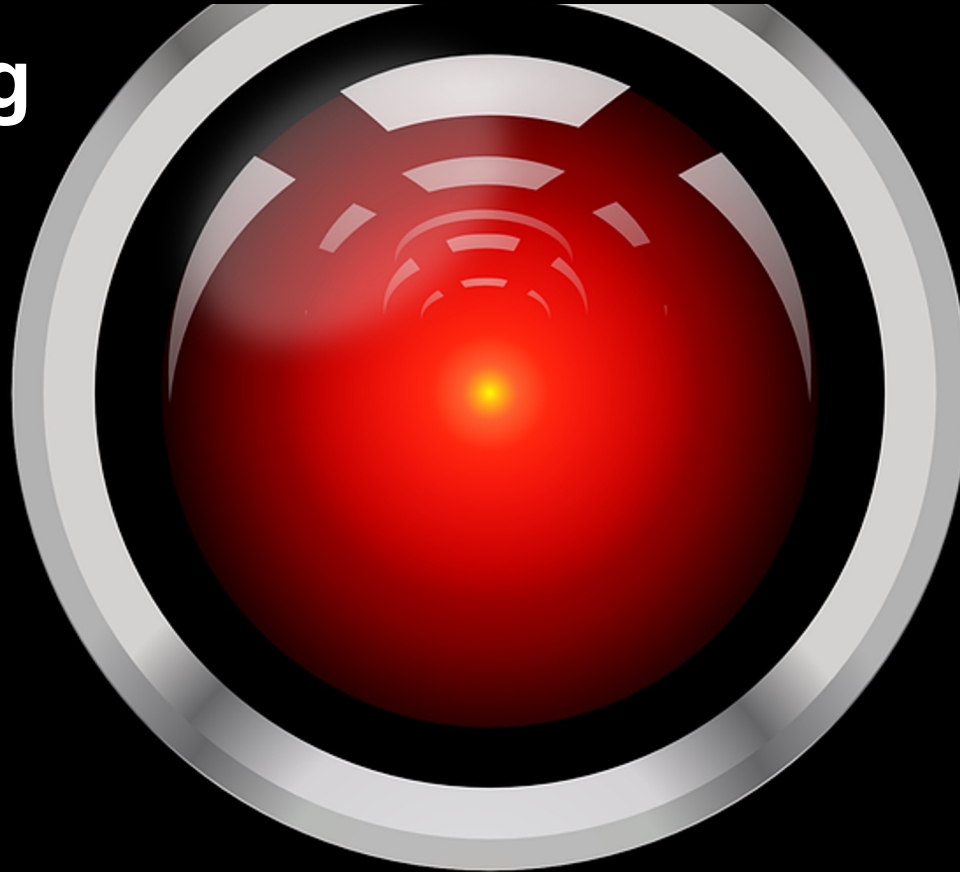
Artificial intelligence

Reasoning

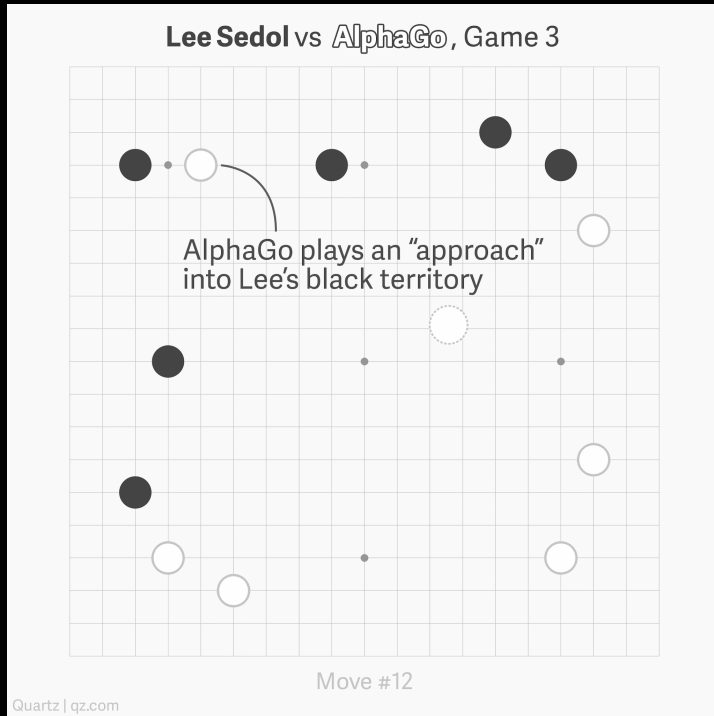
Learning

**Problem
solving**

Creating

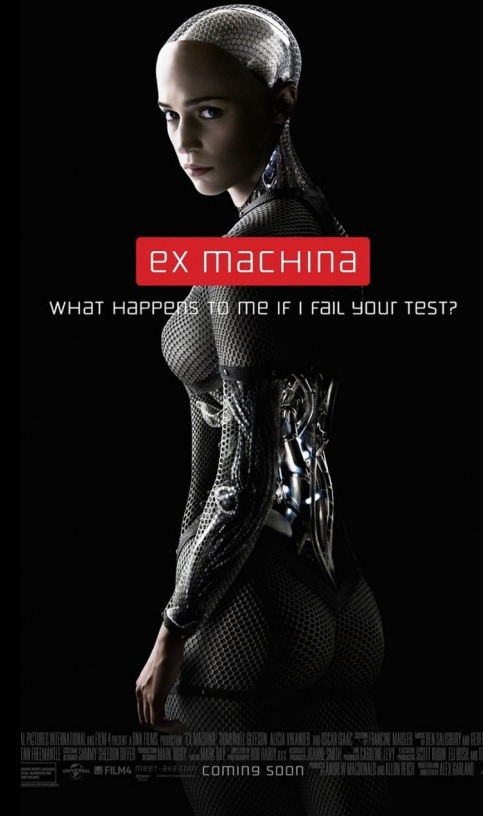


Specialised AI



General AI

IMHALL GLEESON ALICIA VIKANDER and OSCAR ISAI





Superior to humans

Large data sets

Identify abstract
patterns and trends

Control large
systems

Generating
content


Recommendations and
decision support

Optimisation

Model
GPT-4

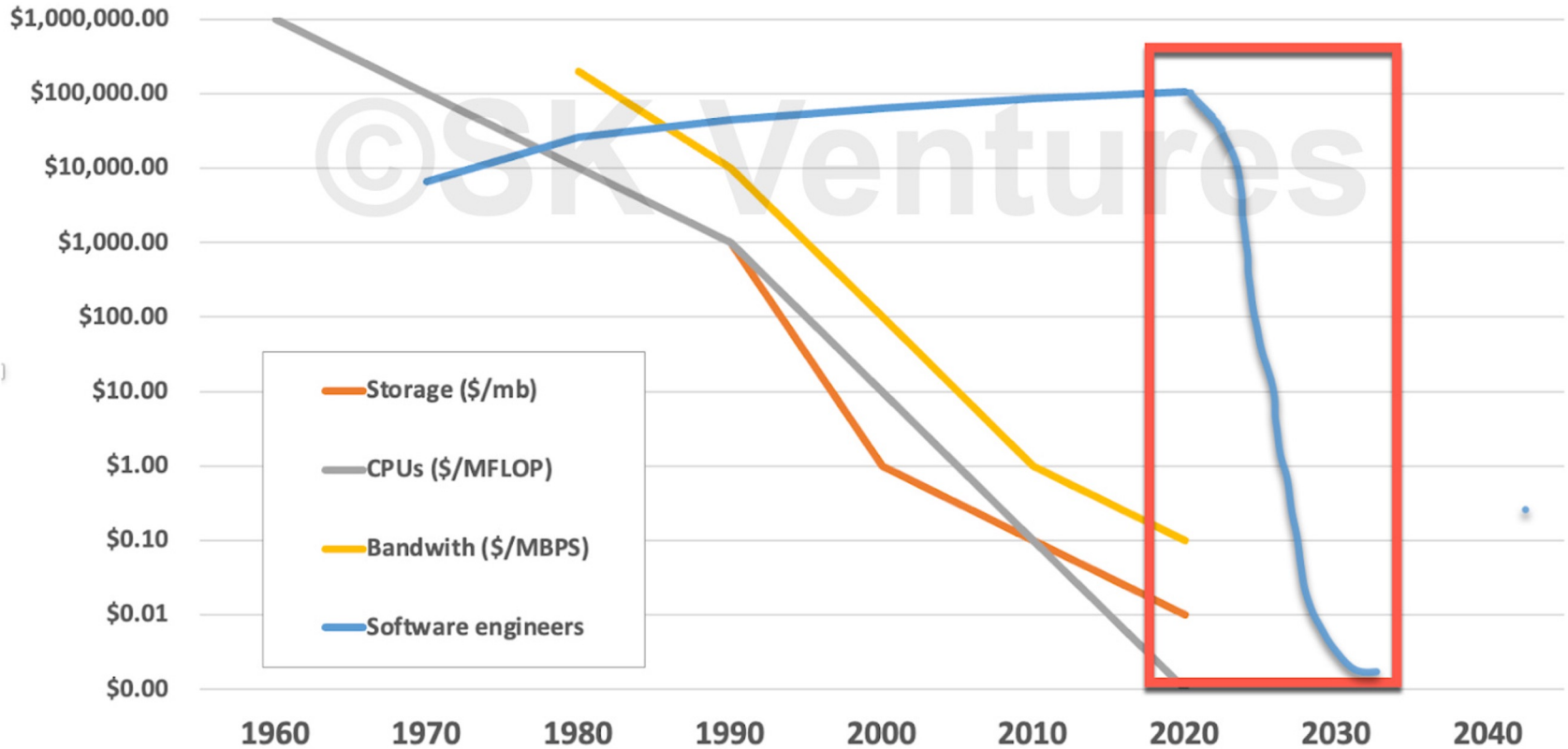
ChatGPT PLUS

GPT-4 currently has a cap of 25 messages every 3 hours.

Please write a script that prompts me for an image and then displays the location the image was taken on a map. 

[ChatGPT Mar 23 Version](#). ChatGPT may produce inaccurate information about people, places, or facts.

The Next Collapsing Tech Cost: Software Itself



Please help me start an online business. I want to increase my net worth.



Let's start searching the internet for business ideas.

According to a recent study, the market for five fingered socks will increase greatly soon.

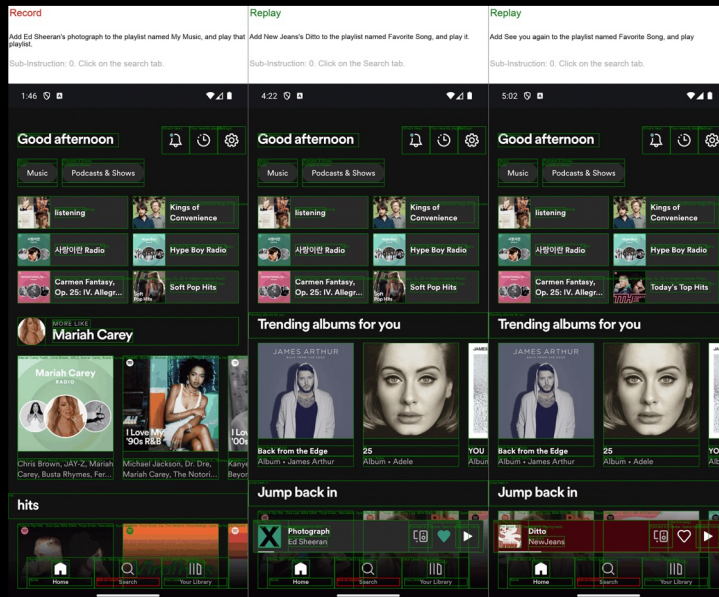
Looking for suppliers - found 15. Getting prices.

Building e-commerce website and connects to your Amazon account.

Arranging for dropshipping contract with supplier.



Large Action Models (LAM)



Reinforcement Learning

A futuristic scene featuring two humanoid robots with white and grey bodies and glowing eyes, seated at a wooden table in a brightly lit cafeteria. They are engaged in a game of chess on a checkered board. The background shows blurred tables and chairs, suggesting a public dining area. The overall aesthetic is clean and modern.

When the AI learns by doing

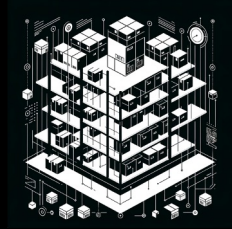
Some applications of RL



Routing



**Customer
contact**



**Inventory
management**



Forecasting



Pricing



Scheduling

Prompt engineering

A close-up, photorealistic image showing a woman with long, wavy brown hair in profile on the right, looking towards a futuristic, metallic robot head on the left. The robot head is dark grey with glowing orange lights and intricate mechanical details. The background is a soft, out-of-focus blue and white light.

How to talk to an AI

Image prompt (Midjourney):

Illustrate prompt engineering. A woman gives instructions to a robot. Photorealistic -ar 19:9

Figure - Humanoid robots

We see three major business opportunities in the long term

More Structured
Less Variability

Less Structured
More Variability

Physical Labor

50% of global GDP is human labor (\$42T)

Consumer Household

2.3 billion households worldwide

700M aging population in need of at-home care


Off-World

Space exploration to build new worlds

Figure - Humanoid robots

INTRODUCING FIGURE 01

The world's first commercially-viable autonomous humanoid robot



Height	5'6"
Payload	20KG
Weight	60KG
Runtime	5HR
Speed	1.2M/S
System	ELECTRIC

perolofarnas.com



New colleagues

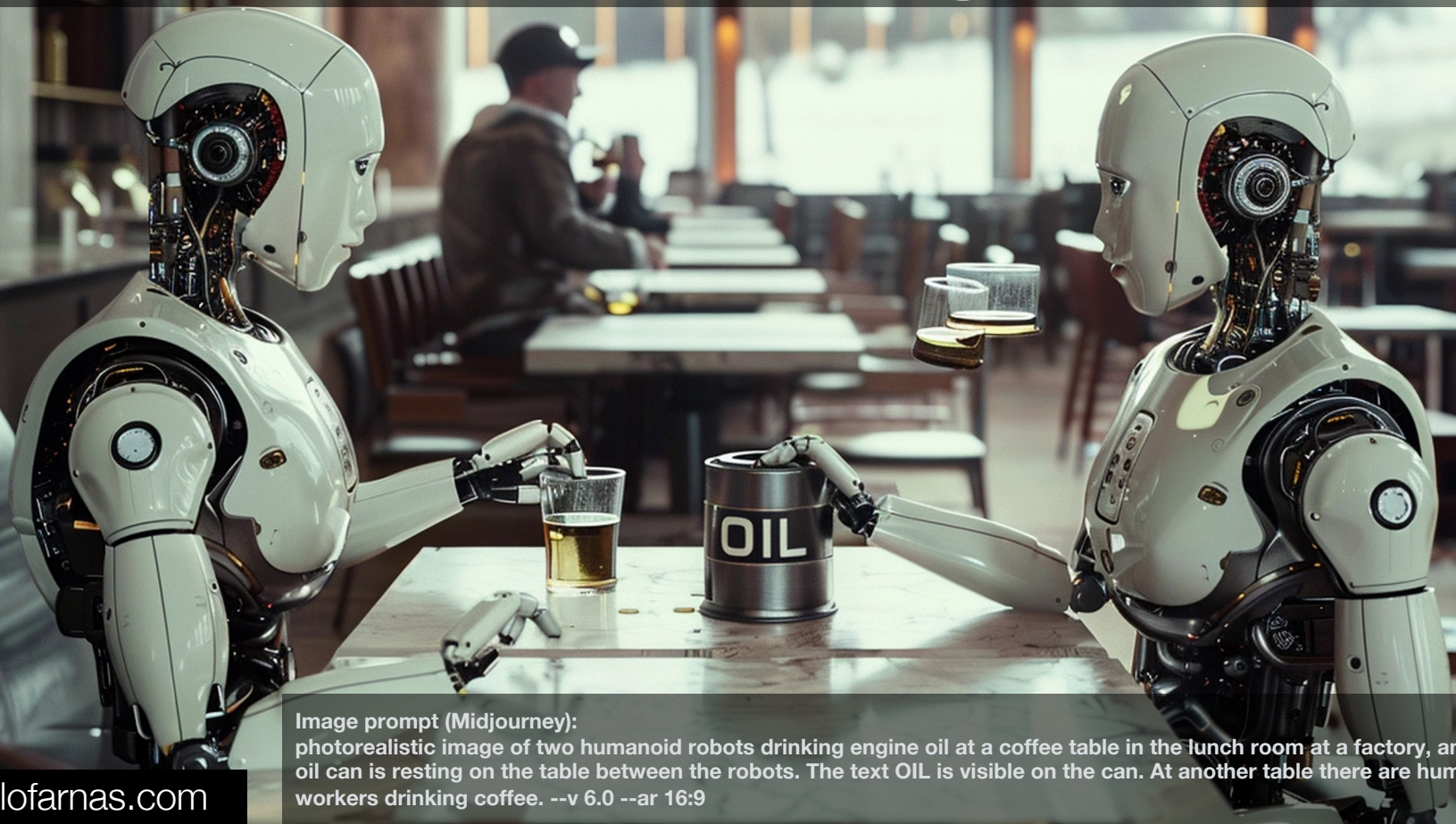


Image prompt (Midjourney):
photorealistic image of two humanoid robots drinking engine oil at a coffee table in the lunch room at a factory, an old style tin oil can is resting on the table between the robots. The text OIL is visible on the can. At another table there are human factory workers drinking coffee. --v 6.0 --ar 16:9

A conceptual illustration of 'unknown unknowns'. In the foreground, a lone explorer in a dark, hooded coat and a large backpack stands on a rocky outcrop, looking out over a vast, misty sea. The explorer holds a large, aged map and a long staff. In the middle ground, several traditional sailing ships with multiple masts are scattered across the water. The background is dominated by a dense, towering city of skyscrapers that rise vertically from the sea, their forms softened by a thick, golden-hued mist. The sun is low on the horizon, creating a bright glow and long, shimmering reflections on the water. The overall atmosphere is one of mystery and exploration.

Unknown unknowns

Known unknowns

Elements of AI

Elements of AI Updated for 2024 Gå kursen Building AI Online-gemenskap #aiutmaningen Frågor och svar

Välkommen att lära dig grunderna i artificiell intelligens!

Över 1 miljon personer har gått kursen världen över. Nu finns den på svenska!

Välj land 🇸🇪 Sverige ↓

Gå kursen →

Gå kursen →

Välj land 🇸🇪 Sverige ↑

**We will need supercomputers, maybe even quantum
This is a software game.
Thank you!**



SCAN ME